Report to: SINGLE COMMISSIONING BOARD

**Date:** 22 June 2017

Officer of Single
Commissioning Board

Clare Watson, Director of Commissioning
Angela Hardman, Director, Public Health

Subject: REVIEW OF CANCER DATA (APRIL2017)

**Report Summary:** The purpose of this report is to inform the Board about a review of

cancer data to help inform the development of locality specific actions to ensure we contribute to the ambitions set out within the

plan for Greater Manchester.

**Recommendations:** The Single Commissioning Board are asked to note the contents

of the report

**Financial Implications:** 

(Authorised by the statutory Section 151 Officer & Chief Finance Officer)

| Budget Allocation (if Investment Decision)  | No direct budget implications in paper |
|---|--|
| CCG or TMBC Budget Allocation   | N/A                                    |
| Integrated Commissioning<br>Fund Section – S75,<br>Aligned, In-Collaboration                          | N/A                                    |
| Decision Body – SCB,<br>Executive Cabinet, CCG<br>Governing Body                                      | SCB                                    |
| Value For Money Implications – e.g. Savings Deliverable, Expenditure Avoidance, Benchmark Comparisons | N/A                                    |

## **Additional Comments**

We note the data contained within this report. There are no immediate direct financial implications in the report. But over the longer term if we are able to improve outcomes for patients without significant additional investment, there would be clear alignment to the aspirations and goals of the Care Together programme.

**Legal Implications:** 

(Authorised by the Borough Solicitor)

The purpose of this report is to ensure that the Board has sufficient data and performance information to ensure that it is allocating resources appropriately.

How do proposals align with Health & Wellbeing Strategy?

The proposals align with Starting Well, Developing Well, Living Well, Working Well, Aging Well and Dying Well.

How do proposals align with Locality Plan?

The proposals are consistent with Healthy Lives (early intervention and prevention), Community development, Enabling self-care, Locality based services, Urgent Integrated Care Services and Planned care services strands of the Locality plan.

How do proposals align with the Commissioning Strategy?

The work contributes to the Commissioning Strategy by:

- Empowering citizens and communities;
- Commission for the 'whole person';
- Create a proactive and holistic population health system.

Recommendations / views of the Professional Reference Group:

In light of the information within this report the Board are asked to endorse the approach taken in ensuring better outcomes for our patients in terms of contributing to the level of ambition set for preventing avoidable deaths, reducing variation and improving experience.

**Public and Patient** Implications:

The implications for Public and Patients are to aim to develop a local plan that aims to prevent avoidable deaths, reduce variation and improve experience.

**Quality Implications:** 

Tameside Metropolitan Borough Council is subject to the duty of Best Value under the Local Government Act 1999, which requires it to achieve continuous improvement in the delivery of its functions, having regard to a combination of economy, efficiency and effectiveness.

How do the proposals help to reduce health inequalities?

This report will help us to understand the impact we are making to reduce health inequalities to incorporate into the local plan.

What are the Equality and **Diversity implications?** 

The proposal will not affect protected characteristics groups within the Equality Act.

What are the safeguarding implications?

Safeguarding will be central to the review /plan.

What are the Information Governance implications? Has a privacy impact assessment been conducted?

There are no information governance implications as part of the review. No privacy impact assessment has been conducted.

**Risk Management:** 

No current risks identified

Access to Information:

The background papers relating to this report can be inspected by contacting Louise Roberts

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#### 1. BACKGROUND

- 1.1 NHS Tameside and Glossop Clinical Commissioning Group in partnership with Tameside and Glossop Integrated Care Foundation Trust are developing locality specific actions to ensure we contribute to the ambitions set out within the plan for the Greater Manchester Cancer Board and the cancer programme of the Greater Manchester Health and Social Care Partnership Strategic Partnership Board.
- 1.2 There are eight domains within the Greater Manchester plan; reflecting a combination of the five key areas for change set out in 'Achieving world-class cancer outcomes: Taking charge in Greater Manchester 2017-2021' and the six key work streams of the National Cancer Strategy.



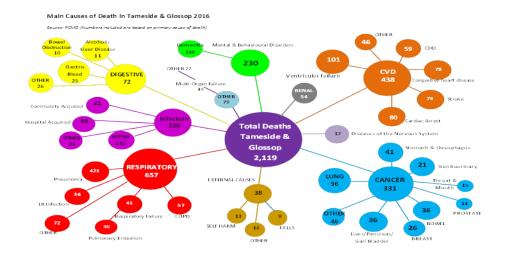
- 1.3 A substantial part of the plan in 2016/17 and 2017/18 is part of the vanguard innovation programme and funded by NHS England's New Care Models Team; this may be funded by Transformation funding going forward. At a Greater Manchester and local level, work is ongoing to meet the level of ambition with the aim of preventing avoidable deaths, reducing variation and improving experience.
- 1.4 This report uses National, Greater Manchester and Local data to inform areas for improvement which can be incorporated into the locality-specific actions that are currently being developed within NHS Tameside and Glossop Clinical Commissioning Group.
- 1.5 Reporting into Board currently include the Better Care Measures:
  - One-year survival from all cancers;
  - Proportion of people with Cancer diagnosed at an early stage;
  - Cancer Patient experience;
  - Cancer 2 week wait (2ww), Cancer 31 day wait and Cancer 62 day wait.

These need to be considered alongside measures that prevent incidence of cancer (e.g. reducing smoking prevalence, lifestyle and activity), cancer screening programmes and access to diagnostics along the pathway for patients.

1.6 Patients often have co-morbidities and we need to consider how we work across pathways in partnerships; for example Right Care data shows that of 187 patients admitted for Cancer, 54 patients were admitted for Gastro Intestinal conditions, 48 for Respiratory Conditions, 39 Genito Urinary, 43 Poisoning and adverse effects and 31 for circulation.

#### 2. OVERVIEW

2.1 In 2016 Cancer was the main cause of death in 15.6% of the population in Tameside and Glossop Clinical Commissioning Group (331 out of 2,119 total deaths).



- 2.2 In 2012/14 1,756 children in England were newly diagnosed with Cancer (less than 1% of all cancers were in children) of these 257 died, 82% surviving five years and 91% one year. 1 The commonest childhood cancer is leukaemia. Other than age and genetics, there is very little good evidence on risk factors that contribute to cancer in childhood. Statistics for childhood cancers are not routinely published for Greater Manchester, the North West or Tameside. Local data will be requested from the North West Local Cancer Intelligence Network and an analysis of data will be incorporated into the developing plan.
- 2.3 In Tameside and Glossop Clinical Commissioning Group all of the following were higher than the NHSE average:
  - incidence of cancer;
  - mortality rates;
  - under 75 years of age mortality;
  - number of deaths from cancers considered preventable;
  - adult smoking rates.
- 2.4 The majority of the time we are achieving the operational waiting times standards (93% within 2ww, 96% within 31 days and 85% within 62 days).

| Better Care        |   |   |         |           |           |        |        |        |        |        |        |        |        |        |        |        |        |        |   |
|--------------------|---|---|---------|-----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---|
| Description        | Indicator   | F | Level   | Better is | Threshold | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | Exceptions  |
| Cancer 2 Week Wait | Maximum two-week wait for first outpatient appointment<br>for patients referred urgently with suspected cancer by a<br>GP                                   | м | TRGCCG  | н         | 53K       | 95.1%  | 97:1%  | 96.1%  | 94.3%  | 94.6%  | 95.4%  | 96.5%  | 97.5%  | 98.2%  | 94.4%  | 95.6%  | 95.3%  | 95.9%  |   |
|                    | Maximum two week wait for first outpatient appointment<br>for patients referred urgently with breast symptoms<br>(where cancer was not initially suspected) | м | TRGCCG  | н         | 53K       | 91.9%  | 58.0%  | 95.8%  | 54.0%  | 96.7%  | 97.3%  | 500.0% | 100.0% | 98.8%  | 100.0% | 93.4%  | 98.3%  | 91.4%  |   |
| Cancer 11 Day Wat  | Maximum one month (31 day) wait from diagnosis to first definitive treatment for all cancers  | м | T&G CCG | н         | 56K       | 100.0% | 58.9%  | 300.0% | 100.0% | 98.8%  | SE.9%  | 91.0%  | 58.2%  | 300.0% | 98.9%  | 200.0% | 97.7%  | 300.0% |   |
|                    | Waximum 31. day wait for subsequent treatment where<br>that treatment is surgery  | м | TRECCE  | н         | 54%       | 100.0% | 100.0% | 300.0% | 100.0% | 300.0% | 54.4%  | 300.0% | 100.0% | 200.0% | 100.0% | 200.0% | 100.0% | 100.0% |   |
|                    | Maximum 31, day wait for subsequent treatment where that treatment is an anti-cancer drug regimen   | м | TRGCCG  | н         | 58%       | 100.0% | 18.6%  | 300.0% | 100.0% | 200.0% | 100.0% | 200.0% | 100.0% | 200.0% | 100.0% | 200.0% | 100.0% | 300.0% | Breach due to deferred treatment in Jan 26.   |
|                    | Waximum 31 day wait for subsequent treatment where the treatment is a course of radiotherapy  | м | TRGCCG  | н         | 54%       | 100.0% | 100.0% | 300.0% | 100.0% | 200.0% | 100.0% | 200.0% | 100.0% | 96.6%  | 100.0% | 200.0% | 100.0% | 300.0% |   |
| Cancer NZDay Wall  | Maximum two month (62 day) wait from urgent GP referral to first definitive treatment for career  | м | TRECCE  | н         | 25%       | 89.7%  | 88.6%  | 91.5%  | 19.6%  | 91.3%  |        | 91.7%  | 50.6%  | 81.0%  | 89.1%  | 87.3%  |        | 3L/N   | There were 10 breaches out of atotal of 19 seen in Sept 16.   |
|                    | Waximum 62 day wait from referral from an NHS screening<br>service to first definitive treatment for all concers  | м | T&G CCG | н         | 90%       | 100.0% | 100.0% |        | 100.0% | 300.0% | 100.0% | 300.0% | 92.9%  | 300.0% | 100.0% | 200.0% | 100.0% | 300.0% |   |
|                    | Maximum 62 sley wait for first treatment following a<br>consultants decision to upgrade the priority of the<br>patients (all cancer)                        | М | TRECCE  | н         | 85%       | 83.3%  | 88.7%  | 94.4%  | 82.4%  | 300.0% | 58.8%  | 78.3%  | 94.4%  | 78.4%  | 75.0%  | 87.2%  | 85.2%  | 84.7%  | For Jan 1720 patients treated, with 4 being treated over the target. For Dec 16 L4 patients treated, with 5 being treated over the target. For Sept 15 there were 13 patients treated with 6 being treated over the target. |

- 2.5 We have a higher than average number of 2ww referrals than the NHS average for suspected cancers per 100,000 of the population.
- 2.6 The conversion rate into diagnosed cancer is lower than the NHSE average but 2015/16 data shows that we are starting to reduce the gap.
- 2.7 While survival rates from cancer are increasing we have a relatively high number of cancers detected late, with 20% of all cancers identified through emergency presentation (slightly higher than NHSE average), and consequently reduced survival rates, compared to the England av²erage and other CCGs across Greater Manchester.

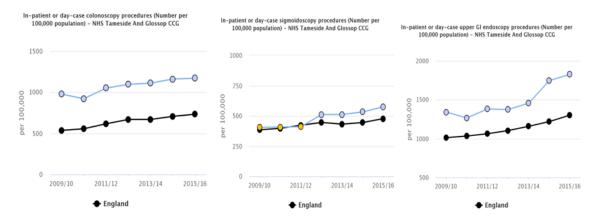
2.8 Therefore it is important to focus on prevention and early diagnosis of cancer and offer support to reduce any variation across Tameside and Glossop CCG, for example screening uptake within Tameside is lower than High Peak for Breast and we are outliers across Greater Manchester for cancer screening for people with Learning disabilities.

## 3. HOW DO WE COMPARE?

- 3.1 NHS England Clinical Commissioning Group Improvement and Assessment Framework<sup>3</sup>:
  - One year survival from cancer is improving year on year but is lower that the NHSE average (70.2%) at 67.6% in 2013. When comparing to 10 similar CCGS two were lower than T&G CCG.
  - Fewer cancers (45.2%) are detected at an early stage compared NHSE Average 50.7% in 2014. When comparing to 10 similar CCGS one was lower.
  - Better than the NHSE average (82.2%) for GP referral to first definitive treatment within 62 days in Q1 16/17. When comparing to 10 similar CCGS all were lower.
  - Cancer patient experience is slightly lower than the National average in 2015.
- 3.2 Public Health NHSE Dashboard and trends4:
  - Higher Incidence rate of cancers per 100,000 in 2014 at 647.82 compared to NHSE 608.3.
  - 20.7% of Cancers are diagnosed through an emergency presentation (higher than average and a good proxy measure).
  - Achieve the operational performance standards (2ww, 31 days and 62 days standard) and better than the NHSE average; however our average 2ww for breast, lower GI and lung is higher than the NHSE average.
  - Worse than the NHSE Average (608.3) for Cancer Incidence and Mortality at 647.82 per 100,000, < 75 mortality, from cancers considered preventable and adult smoking rates (21.7% 2015).

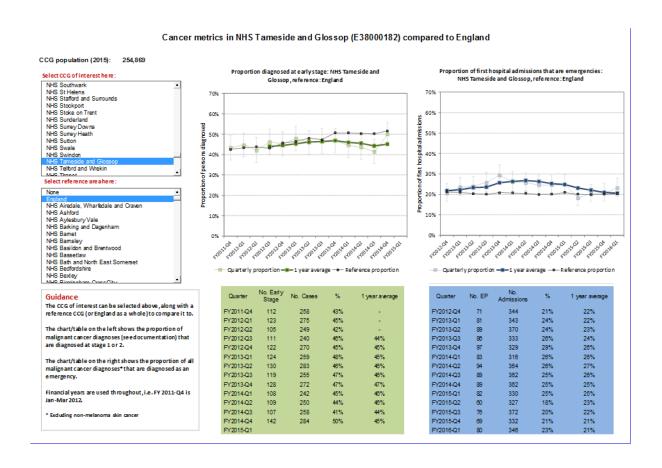
|                              | Breast          | Bowel           | Lung           |
|------------------------------|-----------------|-----------------|----------------|
| Incidence rate per 100,000 - | NHSE 173.38     | NHSE 70.43      | NHSE 78.34     |
| 2014 (CCG)                   | Tameside 148.52 | Tameside 78.43  | Tameside 121.8 |
| Incidence rate per 100,000 - | NHSE 21.21      | NHSE 11.9       | NHSE 33.26     |
| <75 Mortality, 2014 (CCG)    | Tameside 25.35  | Tameside 13.03  | Tameside 46.82 |
| Screening uptake             | NHSE 75.4       | NHSE 57.1       |                |
| 2015 (LA) %                  | Tameside 68.4   | Tameside 52     | X              |
|                              | High Peak 77.4  | High Peak 60.02 |                |

- Alignment to Local Authority level shows variation across tumour sites.
- Clinical Headline Data is also available by provider for Breast, Colorectal and Cervix.
- Higher than the NHS and GM average for In patient day case colonoscopy, upper GI endoscopy and sigmoidoscopy.



Key: Light blue - Higher then NHSE and GM and Dark Blue - Lower than NHSE and GM

# 3.3 Cancer Outcomes: Stage at Diagnosis and Emergency Presentations



- 3.4 Health and care of people with learning disabilities:
  - Data shows the number of eligible adults with Learning disabilities screened for cancer is poor in Tameside and Glossop CCG compared to those with no Learning Disability and we are outliers across Greater Manchester. Cervical 25%, Breast 33% and Bowel 48%.
- 3.5 NHS Right Care data highlights the following areas for improvement as we were worse than our average 10 CCG equivalents in the following
  - Breast cancer screening, emergency presentation of breast cancer and <75 Mortality from breast cancer.
  - Bowel cancer screening, < 75 mortality from colorectal cancers and cases of C.diff.</li>

- Number of successful 16+ quitters, Non elective spend on lung cancer, detection of lung cancer at an early stage, lung detected at an early stage and <75 mortality from lung cancer.
- Spend on Primary Care Prescribing.
- Lower GI 6 week waits for colonoscopy and rate of emergency colonoscopies.
- Upper GI 6 week waits for Gastroscopy and number of alcohol related hospital admissions.
- Liver Disease Pathway Alcohol specific hospital admissions, non-elective spend on liver disease, alcoholic liver disease - emergency admissions, Liver cancer incidence and <75 mortality from liver disease.</li>
- The Right Care Focus data pack published in May 2016 suggested the additional improvements areas: Cervical screening, LOS, Detecting bowel cancers at an early stage, diagnostic and surgical procedures and Information provided following discharge.
- The Cancer focus pack was updated in April 2017 to include further possible improvement areas: spend on non-elective admissions, total spend on Cancer, detecting breast cancer at an early stage, rate of bed days and average number of days spent in hospital as a result of an emergency admission for patients in their last year of life.
- 3.6 Tameside and Glossop Integrated Care Foundation Trust presents a cancer performance report to the Cancer Board. The report provides assurances that standards are being met, includes exception reporting of any breaches, highlights any area of concerns and how they will mitigate these. Information is available by tumour site and directorate pathways<sup>5</sup>. The December 2016 / January 2017 Board report showed 38 breaches year to date on the 62 day pathway, 24 were due to complex cases with co morbidities; 5 patient dis engagement, 4 Internal diagnostics, 2 multiple MDTs and treatment delays. The Trust will continue to review capacity and demand.

#### 4. CONSIDERATIONS

- 4.1 The development of locality-specific actions, currently being developed within NHS Tameside and Glossop Clinical Commissioning Group will support achievement of all the measures identified in within 'Achieving world-class cancer outcomes: Taking charge in Greater Manchester 2017-2021' and the six key workstreams of the National Cancer Strategy6. The following areas need to be considered as part of an ongoing improvement process and incorporated into the plan:
  - What else can we do to detect Cancer earlier and raise Public awareness through National and Local Campaigns?
  - How do we reduce emergency presentations (impact on non-elective admissions)?
  - Role of Primary Care e.g. Use of E Referrals and EMIS templates.
  - Improve access e.g. STT Colonoscopy, New Lung pathway, Bowel prep issued within Primary care etc.
  - Ensure access to services are equitable.
  - Planning, demand and Capacity.
    - Impact of Locum staff e.g. new rules IR35.
    - How do we reduce the number of DNAs?
    - Learning from breach analysis.
    - Support within the Community.
    - Data shows LOS in hospital is greater than comparative CCGS.
    - Care planning, data shows we only prepare 32.5% of after care plans
    - How do we improve Patient experience?

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# 5. RECOMMENDATIONS

5.1 As set out at the front of the report.